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## 9 September 1983

MEMO	PΔ	ND	ΙM
LILLIO	w	112	OLL

SUBJECT: Who's Calling the Shots in Moscow?

wide interests—INF, relations with Jar regarding civilian—military relations : in charge in Moscow. In view of the ac offensive," does it illustrate an incre	in the USSR and the question of who is dverse impact on the Soviet "peace eased influence exerted by the military it reflect an effort by the military to	2
been willing to see their relations will deteriorate rather than significantly the Third World. US resistance to the buildup in response to the Soviet defer current testiness of Moscow's behavior that the Soviets would have shot down been in full bloom. It is easier, how not so much to lose, and certainly to	alter their policies, particularly in se policies, including a military onse program, perhaps helps explain the in a number of areas. It may well be the Korean airliner even if detente had ever, to act aggressively when there is	
common outlook on the nature of the ex	me political and military leaders share a sternal environment. It is an outlook	2
rooted not only in their perceptions of		
rooted not only in their perceptions of personalities of the current Soviet leastructure itself.	f the external world, but also in the	2
personalities of the current Soviet lea	f the external world, but also in the	2
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personalities of the current Soviet leastructure itself.  This memorandum was prepared by	SOV M 83-10164CX Copy 10 of 35  the Office vision. It has been coordinated with the USSR and Eastern Europe. Comments	2

4. Two key figures in the formulation of Soviet policies and spok	
for the regime are Foreign Minister Gromyko and Defense Minister Ustinov	v (and
earlier, Marshal Grechko). These leaders have made direct inputs into	
Polithuro decisions since 1973, and their influence has grown during the	e past
decade, along with that of their political ally, Andropov. Gromyko, in	• • •
particular, has a reputation for obduracy in international affairs, and possible that a good deal of Soviet assertiveness in foreign affairs simple.	
1975 can be attributed to his influence.	ice
1775 can be attributed to his influence.	
5. The military, in the persons of Grechko and then Ustinov, have	e had
two quite different personalities representing their interests in policy	
councils in the past decade, and it is not clear that they have both spo	
with equal vigor and effectiveness in defense of the military's needs.	
l	
	ı
6. Andropov has taken some pains to project an image of flexibili	
reasonableness" in his approach to international affairs	
	•
and certainly	
layed a key role in formulating and implementing the USSR's more forward oreign policy of the past decade. In addition, he must give due account	
the views of his allies, Gromyko and Ustinov, not to mention other older	
Politburo leaders who began their political careers when Stal <u>in had proc</u>	
he Soviet Union under a siege of "capitalist encirclement."	Tarmed
7. Moreover, Andropov (like Brezhnev before him) has actively cou	ırted
the military. A number of professional military officers and defense-	
ndustrial managers have advanced in military and political rank under	
indropov's aegis. To some extent, of course, this may reflect Ustinov's	3
nfluence with Andropov, but to all appearances Andropov has promoted mi	
en because he needs their support.	
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8. Another factor contributing to the commonality of civilian and	1
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ompensate with other systems.	
ll. Different rules of the game appear to apply in the case of Soviet ubmarines operating in restricted waters off Nordic countries. Here, local commanders probably are carrying out an intelligence activity within general uidelines set down in advance by the civilian-military authorities in oscow. The embarrassment caused by occasional disclosures of their perations apparently has not dissuaded Moscow of the activity's usefulness the present international environment, because the submarines are continuin their forays.	il il il
12. In brief, it is the political leadership that calls the shots, whe military acts in concert to implement orders. Both the political and ilitary leaderships, sharing a common outlook on the need for fast reaction an increasingly dangerous and threatening world environment, appear to comfortable with the arrangement, wherein the military has considerable lexibility to operate within general rules laid down by the political uthorities. In this situation, the military hardly will be gainsaid by the colitical leadership in such incidents as the KAL shootdown because they as laying by the rules.	on oe ne
13. This arrangement helps to explain the extraordinary tenor of oscow's rebuff of Western demands for an apology in the KAL case. Combine ith the USSR's increased military strength, it also suggests that militan bduracy can be expected in US-Soviet relations in general, and in crisis ituations in particular, as long as the current crop of Soviet leaders and he present defense decisionmaking process remain in place.	;

25X1 25X1 SUBJECT: Who's Calling the Shots in Moscow?

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